Stanford Advanced Project Management Certificate

Executing Complex Programs (XAPM221)

Sample Agenda

Primary Instructors
John Warren, Behnam Tabrizi, Raymond Levitt

Day 1

7:00–8:00  Registration and Continental Breakfast
8:00–9:45  Introduction and Overview
9:45-10:00  Break
10:00–12:00  Program Initiation – The Art of the GreatStart
12:00–1:00  Lunch
1:00–2:45  Cross-Functional Teams
2:45–3:00  Break
3:00–5:00  Cross-Functional Teams, continue
5:30  Reception—Stanford University Campus

Day 2

7:30–8:00  Continental Breakfast
8:00–10:00  Understanding Program Interdependencies
10:00–10:15  Break
10:15–12:00  Managing Complex Program Interfaces and Interdependencies
12:00–1:00  Lunch
1:00–3:00  Predictable vs. Uncertain Programs
3:00–2:45  Break
3:15–5:00  Agile Management of an Organization Change Program
Day 3

7:30–8:00  Continental Breakfast
8:00–9:45  High Reliability Organizations (HRO)

9:45–10:00  Break

10:00–12:00  Mars Rover Project